

Health Policy Scholar Report for the ACS
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Since attending the Leadership Program in Health Policy and Management at the Heller School at Brandeis University in June, 2009, I have been quite busy with health policy issues and more commonly health leadership issues. In order to acquaint myself thoroughly with the issues involved in the health care agenda and debate, I have read avidly in the field. The following is a list of books that I have read since completing the course last June.

1. *The Checklist Manifesto*, by Atul Gawande
2. *Healthcare, Guaranteed, A Simple, Secure Solution for America*, by Ezekiel J. Emanuel
3. *Critical Condition, How Health Care in America Became Big Business – and Bad Medicine*, by Donald L. Bartlett and James B. Steele
4. *The Healing of America*, by T.R. Reid
5. *Heart of Power, Health and Politics in the Oval Office*, by David Blumenthal and James Morone
6. *Best Care Anywhere: Why VA Health Care is Better than Yours*, by Phillip Longman and Timothy Noah
7. *The Innovator's Prescription: A Disruptive Solution for Health Care*, by Clayton M. Christensen, Jerome H. Grossman and Jason Hwang
8. *Redefining Health Care: Creating Value-Based Competition on Results*, Michael Porter and Elizabeth Olmstead Teisberg
9. *Critical: What We Can Do About the Health-Care Crisis*, by Tom Daschle, Jeanne M. Lambrew and Scott Greenberger
10. *Market-driven Health Care: Who Wins, Who Loses in the Transformation of America's Largest Service Industry*, by Regina Herzlinger
11. *A Second Opinion: Rescuing America's Health Care*, by Arnold Relman.
12. *Overtreated: Why Too Much Medicine is Making Sicker and Poorer*, by Shannon Brownlee
13. *How Doctors Think*, by Jerome Groopman
14. *Pursuing Excellence in Healthcare: Preserving America's Academic Medical Centers*, by Arthur M. Feldman

In addition, I have regularly read the Health Policy websites of the New England Journal of Medicine (<http://healthcarereform.nejm.org>) and the New York Times.

University of Wisconsin Medical Foundation (UWMF) Board: For the past 6 years, I have been an elected faculty member of the UWMF Board of Directors. The UWMF is the physician organization consisting of the 1150 physicians who constitute the faculty of the UW School of Medicine and Public Health, and its mission is to support the functions of the UWSMPH. In August, I participated in an all day Board retreat that focused on Accountable Care Organizations, and how we can become one. In December, UWMF participated in a local and regional panel that was well attended by the community and the university on the

impact of health care reform locally and nationally. Leadership from all the Madison hospitals and the major physician groups participated.

The UWMF has developed a 2-year long Physician Leadership course for young faculty desiring this training and who look to become the leaders of our organization in the future. I have participated in the development of the curriculum for this course. In addition, I have been a panel discussant for the final session of the course discussing leadership style, issues and achieving results.

American College of Surgeons (ACS): At the Annual Clinical Congress, I participated in the reunion of the ACS Health Policy scholars sponsored by Dr. Chilingirian. I was also elected to the Pediatric Advisory Council of the ACS, which addresses, among other things, the implications of health policy activities on the field of pediatric surgery and pediatric surgical patients. It was my intention to attend the ACS Advocacy Conference this summer in Washington, D.C., but, unfortunately, this conference directly conflicts with the ACS NSQIP Conference in Chicago. As the adult and pediatric NSQIP champion for my institution and with the changes that NSQIP is undergoing, I feel obligated to attend this latter conference.

American Pediatric Surgical Association (APSA): I am currently the Treasurer of APSA and the APSA Foundation, and am on the Board of Governors of APSA for a 3-year term. We meet semi-annually and have conference calls monthly to discuss issues relevant to the organization, some of which involve health policy and leadership. Dr. Marshall Schwartz, our new president is very involved in health policy advocacy for the ACS. In addition, as a member of the BOG, I was involved in the selection of this year's ACS/APSA Health Policy Scholar.

Scholarship: I have had many discussions with various leaders in our university regarding health policy and leadership. On 11/25/09, I gave a Surgical Grand Rounds presentation to the UW faculty entitled: "The Great Health Care Debate of 2009." Interestingly, the timing of that presentation was shortly after the US House of Representatives had passed it's version of the bill and the Senate was trying to reconcile two bills before moving forward to passage, and ultimate reconciliation with the House version. That presentation can be viewed at: <http://videos.med.wisc.edu/videoInfo.php?videoid=12980> Later this month, I will be giving another presentation to our nursing group looking at the effects of the health care reform act on trauma care for children.

It has been a great honor to represent the ACS and APSA as a Health Policy Scholar for 2009. The course was fascinating and covered policy and leadership in an intense but thorough way. Clearly, there is much work to be in these areas, and it is vitally important that surgeons actively participate. I would strongly recommend the experience to any surgeon who has an interest in either health policy and/or leadership.